## Contents

**Independent Auditor's Report**

**Financial Statements**

- Statement of Financial Position
- Statement of Activities and Changes in Net Assets
- Statement of Cash Flows
- Notes to Financial Statements
Independent Auditor’s Report

To the Board of Directors
Clean Water Action

We have audited the accompanying financial statements of Clean Water Action (the "Organization"), which comprise the statement of financial position as of December 31, 2020 and the related statements of activities and changes in net assets and cash flows for the year then ended, and the related notes to the financial statements.

Management’s Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor’s Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor’s judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity’s preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity’s internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Clean Water Action as of December 31, 2020 and the changes in its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Emphasis of Matter

As described in Note 3 to the financial statements, the Organization continues to be impacted by the COVID-19 pandemic. Our opinion is not modified with respect to this matter.

May 12, 2021
## Statement of Financial Position

**December 31, 2020**

### Assets

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash and cash equivalents</td>
<td>$985,927</td>
</tr>
<tr>
<td>Contributions receivable</td>
<td>$19,002</td>
</tr>
<tr>
<td>Due from affiliates (Note 5)</td>
<td>$537,854</td>
</tr>
<tr>
<td>Donated rent receivable</td>
<td>$4,201</td>
</tr>
<tr>
<td>Deposits</td>
<td>$52,380</td>
</tr>
<tr>
<td>Prepaid expenses</td>
<td>$11,892</td>
</tr>
<tr>
<td>Property and equipment - Net (Note 6)</td>
<td>$101,667</td>
</tr>
</tbody>
</table>

**Total assets** | $1,712,923 |

### Liabilities and Net Assets

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Accounts payable</td>
<td>$36,028</td>
</tr>
<tr>
<td>Accrued rent</td>
<td>$10,309</td>
</tr>
<tr>
<td>Accrued payroll and related expenses</td>
<td>$319,706</td>
</tr>
<tr>
<td>Accrued vacation</td>
<td>$310,992</td>
</tr>
</tbody>
</table>

**Total liabilities** | $677,035 |

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Without donor restrictions</td>
<td>$921,674</td>
</tr>
<tr>
<td>With donor restrictions (Note 7)</td>
<td>$114,214</td>
</tr>
</tbody>
</table>

**Total net assets** | $1,035,888 |

**Total liabilities and net assets** | $1,712,923 |

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See notes to financial statements.
## Statement of Activities and Changes in Net Assets

### Year Ended December 31, 2020

<table>
<thead>
<tr>
<th>Without Donor Restrictions</th>
<th>With Donor Restrictions</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Revenue, Gains, and Other Support</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Individual contributions</td>
<td>$5,497,259</td>
<td>$322,500</td>
</tr>
<tr>
<td>Institutional giving and corporate contributions</td>
<td>116,015</td>
<td>619,677</td>
</tr>
<tr>
<td>In-kind donations</td>
<td>-</td>
<td>13,393</td>
</tr>
<tr>
<td>Interest income</td>
<td>20,758</td>
<td>-</td>
</tr>
<tr>
<td>Loss on sale of fixed assets</td>
<td>(951)</td>
<td>-</td>
</tr>
<tr>
<td>Other income</td>
<td>30,697</td>
<td>-</td>
</tr>
<tr>
<td><strong>Total revenue, gains, and other support</strong></td>
<td><strong>5,663,778</strong></td>
<td><strong>955,570</strong></td>
</tr>
<tr>
<td><strong>Net Assets Released from Restrictions</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>943,636</td>
<td>(943,636)</td>
</tr>
<tr>
<td><strong>Total revenue, gains, other support, and net assets released from restrictions</strong></td>
<td><strong>6,607,414</strong></td>
<td><strong>11,934</strong></td>
</tr>
<tr>
<td><strong>Expenses</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Program services</td>
<td>3,115,813</td>
<td>-</td>
</tr>
<tr>
<td>Support services:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>General and administrative</td>
<td>1,170,030</td>
<td>-</td>
</tr>
<tr>
<td>Fundraising</td>
<td>1,935,061</td>
<td>-</td>
</tr>
<tr>
<td><strong>Total support services</strong></td>
<td><strong>3,105,091</strong></td>
<td><strong>-</strong></td>
</tr>
<tr>
<td><strong>Total expenses</strong></td>
<td><strong>6,220,904</strong></td>
<td><strong>-</strong></td>
</tr>
<tr>
<td><strong>Increase in Net Assets</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>386,510</td>
<td>11,934</td>
</tr>
<tr>
<td><strong>Net Assets - Beginning of year</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>535,164</td>
<td>102,280</td>
</tr>
<tr>
<td><strong>Net Assets - End of year</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td><strong>$ 921,674</strong></td>
<td><strong>$ 114,214</strong></td>
</tr>
</tbody>
</table>

See notes to financial statements.
### Statement of Cash Flows

**Year Ended December 31, 2020**

#### Cash Flows from Operating Activities
- Increase in net assets $398,444
- Adjustments to reconcile increase in net assets to net cash and cash equivalents from operating activities:
  - Depreciation $33,569
  - Loss on sale of property and equipment $951
  - Bad debt expense $7,900
  - Changes in operating assets and liabilities that (used) provided cash and cash equivalents:
    - Contributions receivable $(18,662)
    - Donated rent receivable $(1,701)
    - Deposits $8,370
    - Prepaid expenses $8,413
    - Accounts payable $(20,715)
    - Accrued rent $(4,916)
    - Accrued payroll and other expenses $9,358
    - Accrued vacation $12,838

  - Net cash and cash equivalents provided by operating activities $433,849

#### Cash Flows from Investing Activities
- Purchase of property and equipment $(11,011)
- Proceeds from disposition of property and equipment $816
- Due from affiliates $(23,946)

  - Net cash and cash equivalents used in investing activities $(34,141)

#### Net Increase in Cash and Cash Equivalents
- $399,708

#### Cash and Cash Equivalents - Beginning of year $586,219

#### Cash and Cash Equivalents - End of year $985,927

### Supplemental Cash Flow Information
- Cash paid for interest $3,483

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See notes to financial statements.
Note 1 - Nature of Activities

Established in 1972 in the District of Columbia, Clean Water Action (the "Organization") is a national not-for-profit organization working for clean, safe, and affordable water; the prevention of health-threatening pollution; and the creation of environmentally safe jobs and businesses. The Organization organizes strong grassroots groups, coalitions, and campaigns to elect environmentally friendly candidates and to protect the environment, health, economic well-being, and community quality of life. The Organization has canvass outreach programs that solicit contributions and communicate its message in 24 states nationwide.

Note 2 - Significant Accounting Policies

Basis of Accounting

The financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America (GAAP). The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect amounts reported in the financial statements. Actual results could differ from those estimates.

Cash Equivalents

The Organization considers all investments with an original maturity of three months or less when purchased to be cash equivalents.

Contribution Receivable

The Organization's contributions receivable are primarily composed of amounts committed from individuals, corporations, or foundations for the use in the Organization's activities. Contributions receivable at December 31, 2020 are expected to be collected within one year. The Organization has not recorded a provision for doubtful accounts since it is the opinion of management that those receivables are collectible in full.

Classification of Net Assets

Net assets of the Organization are classified based on the presence or absence of donor-imposed restrictions.

Net assets without donor restrictions: Net assets that are not subject to donor-imposed restrictions or for which the donor-imposed restrictions have expired or been fulfilled. Net assets in this category may be expended for any purpose in performing the primary objectives of the Organization.

Net assets with donor restrictions: Net assets subject to stipulations imposed by donors and grantors. Some donor restrictions are temporary in nature; those restrictions will be met by actions of the Organization or by the passage of time.

Contributions

Contributions of cash and other assets, including unconditional promises to give in the future, are reported as revenue when received, measured at fair value. Donor promises to give in the future are recorded at the present value of estimated future cash flows.

Contributions without donor-imposed restrictions are reported as contributions without donor restrictions.

Contributions with donor-imposed restrictions and contributions with donor-imposed time or purpose restrictions that are met in the period in which the gift is received are reported as restricted support and net assets with donor restrictions. Contributions with donor restrictions that are used according to donor restrictions in the same time period as contributed are recognized as restricted support and reclassified as net assets released from restrictions in the same period.
Note 2 - Significant Accounting Policies (Continued)

Property and Equipment

Property and equipment are recorded at cost when purchased or at fair value at the date of donation and are being depreciated on a straight-line basis over their estimated useful lives (three to five years). Costs of maintenance and repairs are charged to expense when incurred.

Functional Allocation of Expenses

Costs of providing the program and support services have been reported on a functional basis in the statement of activities and changes in net assets. Indirect costs have been allocated between the various programs and support services on several bases and estimates determined by management and disclosed in further detail in Note 11. Although the methods of allocation used are considered appropriate, other methods could be used that would produce different amounts.

Federal Income Taxes

The Organization is a not-for-profit corporation and is exempt from tax under the provisions of Internal Revenue Code Section 501(c)(4).

Significant Group Concentrations of Credit Risk

The Organization maintains cash balances at a bank. Accounts are insured by the Federal Deposit Insurance Corporation up to $250,000. The Organization evaluates the financial institutions with which it deposits funds; however, it is not practical to insure all cash deposits.

Upcoming Accounting Pronouncements

The Financial Accounting Standards Board issued ASU No. 2016-02, Leases (Topic 842), which will supersede the current lease requirements in Accounting Standards Codification (ASC) 840. The ASU requires lessees to recognize a right-to-use asset and related lease liability for all leases, with a limited exception for short-term leases. Leases will be classified as either finance or operating, with the classification affecting the pattern of expense recognition in the statement of operations. Currently, leases are classified as either capital or operating, with only capital leases recognized on the statement of financial position. The reporting of lease-related expenses in the statements of operations and cash flows will be generally consistent with the current guidance. The new lease guidance will be effective for the Organization's year ending December 31, 2022 and will be applied using a modified retrospective transition method to the beginning of the earliest period presented. The new lease standard is expected to have a significant effect on the Organization's financial statements as a result of the Organization's leases for the use of office space and equipment being classified as operating leases, The effect of applying the new lease guidance is expected to significantly increase assets and liabilities upon adoption. The effects on the statement of activities and change in net assets are not expected to be significant, as recognition and measurement of expenses and cash flows for leases will be substantially the same under the new standard.

In September 2020, the FASB issued ASU No. 2020-07, Not-for-Profit Entities (Topic 958): Presentation and Disclosures by Not-for-Profit Entities for Contributed Nonfinancial Assets. The ASU provides for additional disclosures to support clearer financial information about important noncash contributions charities and other not-for-profit organizations receive, known as gifts-in-kind (GIKs). Contributed nonfinancial assets will be reported by category within the financial statements, and there will be additional disclosures included for each category, including whether the nonfinancial assets were monetized or used during the reporting period, the policy for monetizing nonfinancial contributions, and a description of the fair value techniques used to arrive at a fair value measurement. The new guidance will be effective for the Organization's year ending December 31, 2022 and will be applied using the retrospective method.
Subsequent Events

The financial statements and related disclosures include evaluation of events up through and including May 12, 2021, which is the date the financial statements were available to be issued.

Note 3 - COVID-19

On March 11, 2020, the World Health Organization declared the outbreak of a respiratory disease caused by a new coronavirus a pandemic. First identified in late 2019 and now known as COVID-19, the outbreak has impacted millions of individuals in the United States and worldwide. In response, the United States federal government and individual state and local governments have implemented measures to combat the outbreak that have impacted business operations. During fiscal year 2020, the Organization's operations were impacted, as shelter-in-place orders and government mandates to social distance reduced the ability to perform field canvassing during the period. The Organization has moved to mitigate the impact by reducing expenditures, actively managing cash balances, and transitioning field canvassers to phone canvass activities. Due to significant uncertainty surrounding the situation, management's judgment regarding the impact of the pandemic may change in the future. The extent of the future impact cannot be reasonably estimated at this time.

Note 4 - Liquidity and Availability of Resources

The Organization has $1,538,522 of financial assets available within one year of December 31, 2020 to meet cash needs for general expenditure consisting of cash of $985,927, contributions receivable of $14,741, and amounts due from affiliates of $537,854. None of these financial assets are subject to donor or other contractual restrictions that make them unavailable for general expenditure within one year of the statement of financial position date. As of December 31, 2020, the Organization also has contributions receivable of $4,261 that are subject to implied time restrictions or purpose restrictions, making these receivables unavailable to meet cash needs for general expenditure within one year.

The Organization has a goal to maintain financial assets, which consist of cash and short-term investments, on hand to meet 60 days of normal operating expenses, which are, on average, approximately $1,000,000 at December 31, 2020. The Organization has a policy to structure its financial assets to be available as its general expenditures, liabilities, and other obligations come due. In addition, as part of its liquidity management, the Organization invests cash in excess of daily requirements in various bank depository accounts.

The Organization’s net assets consist of donor-restricted contributions of $114,214 at December 31, 2020. Income from donor-restricted contributions is restricted for specific purposes and, therefore, is not available for general expenditure.

Note 5 - Related Party Transactions

The Organization is affiliated with Clean Water Fund (CWF) through some common board membership. The Organization is also affiliated with Citizens Campaign Inc. (CCI) with some employees serving on CCI's board. CCI is a separate corporation that shares offices and expenses with the Organization. The Organization does not have rights to the assets of the affiliated entities, nor is it liable for the liabilities incurred by CWF or CCI. CWF, a national 501(c)(3) organization, conducts research and educational programs. CCI, a C corporation, provides management and project consulting for organizations that are interested in canvass-based projects. The Organization acts as a paymaster for the affiliated entities for shared office space, equipment usage, and certain employees, with their associated expenses. Shared expenses and allocations of personnel and overhead expenses are recorded in a due to/due from affiliated account. The affiliated entities remit an estimated amount to the Organization to cover monthly expenses. The difference is then reconciled and applied to the subsequent month's activity. Interest on balances between the Organization and the affiliated entities is calculated at 5 percent per annum.
Note 5 - Related Party Transactions (Continued)

Activities between the Organization and the respective affiliates for the year ended December 31, 2020 were approximately as follows:

CWF:
- January 1, 2020 - Amount due from CWF, including interest $ 438,000
- Add allocated expenses:
  - Payroll and payroll-related expenses 2,894,000
  - Health insurance 445,000
  - Rent and occupancy related 320,000
  - Direct expenses, including interest 328,000
- Total expenses paid on behalf of CWF 3,987,000
- Less expense reimbursements by CWF (3,970,000)
- December 31, 2020 - Amount due from CWF, including interest $ 455,000

CCI:
- January 1, 2020 - Amount due from CCI, including interest $ 75,900
- Add allocated expenses:
  - Payroll and payroll-related expenses 1,000
  - Direct expenses, including interest 9,000
- Total expenses paid on behalf of CCI 10,000
- Less expense reimbursements by CCI (3,000)
- December 31, 2020 - Amount due from CCI, including interest $ 82,900

Note 6 - Property and Equipment

Property and equipment are summarized as follows:

- Automobiles $ 214,047
- Furniture and fixtures 36,499
- Total cost 250,546
- Accumulated depreciation 148,879
- Net property and equipment $ 101,667

Depreciation expense was $33,569 for the year ended December 31, 2020.

Note 7 - Donor-restricted Net Assets

Net assets with donor restrictions as of December 31, 2020 are available for the following purposes:

- Subject to expenditures for a specified purpose:
  - Restricted for energy programs $ 20,000
  - Restricted for democracy programs 54,000
  - Restricted for education programs 31,524
  - Restricted for other programs 4,489
- Total subject to expenditures for a specified purpose 110,013

- Subject to the passage of time - In-kind rent 4,201

- Total $ 114,214
Note 8 - Release of Restrictions

Net assets were released from donor restrictions by incurring expenses, satisfying the restricted purposes, or by occurrence of the passage of time or other events specified by donors as follows:

| Purpose restrictions accomplished - Release of contributions | $ 931,944 |
| Time restrictions expired - Use of in-kind rent | $ 11,692 |
| **Total restrictions released** | **$ 943,636** |

Note 9 - Operating Leases

The Organization leases office space and equipment in several locations throughout the United States. The operating leases expire on various months through 2023. Some of these leases include escalating rental terms, and those leases have been accounted for on the straight-line presentation.

Future minimum lease payments under all cancelable and noncancelable lease obligations are as follows:

<table>
<thead>
<tr>
<th>Years Ending December 31</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>2021</td>
<td>$ 364,529</td>
</tr>
<tr>
<td>2022</td>
<td>186,879</td>
</tr>
<tr>
<td>2023</td>
<td>126,890</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$ 678,298</strong></td>
</tr>
</tbody>
</table>

Total rent expense for real and personal property under cancelable and noncancelable leases was $489,118 for the year ended December 31, 2020.

Note 10 - Allocation of Joint Costs

The Organization incurs joint costs in its field and phone canvass programs for informational materials and activities that include fundraising appeals. The Organization allocates these field and phone canvass costs between program, general and administrative, and fundraising expenses based on program methodology and employees' total labor. The following is a schedule of total joint costs and allocation for the year ended December 31, 2020:

<table>
<thead>
<tr>
<th>Expenses</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Program expenses</td>
<td>$ 1,873,749</td>
</tr>
<tr>
<td>General and administrative expenses</td>
<td>1,657,883</td>
</tr>
<tr>
<td>Fundraising expenses</td>
<td>741,323</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$ 4,272,955</strong></td>
</tr>
</tbody>
</table>
Note 11 - Functional Expenses

The financial statements report certain categories of expenses that are attributable to more than one program or support function. Therefore, these expenses require allocation on a reasonable basis that is consistently applied. The expenses that are allocated are as follows as of December 31, 2020:

Program services:
- Salaries and benefits $2,302,494
- Professional services $80,883
- Office expense $258,987
- Meetings and conferences $17,023
- Transportation $80,596
- Occupancy $320,552
- Other $55,278

Total program services $3,115,813

Support services:
Support services:
General and administrative:
- Salaries and benefits $863,976
- Professional services $8,128
- Office expense $177,487
- Transportation $46
- Occupancy $83,513
- Other $36,880

Total general and administrative $1,170,030

Fundraising:
- Salaries and benefits $1,306,881
- Professional services $16,256
- Office expense $400,306
- Meetings and conferences $2,619
- Transportation $61,766
- Occupancy $144,090
- Other $3,143

Total fundraising $1,935,061

Total expenses $6,220,904

Costs have been allocated between program services and support services on several bases and estimates. Indirect costs have been allocated between the various programs and support services on several bases and estimates, as determined by management. The expenses are allocated on the following basis:

<table>
<thead>
<tr>
<th>Expense</th>
<th>Method of Allocation</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries and benefits</td>
<td>Time and effort</td>
</tr>
<tr>
<td>Professional services</td>
<td>Time and effort</td>
</tr>
<tr>
<td>Office expense</td>
<td>Square footage</td>
</tr>
<tr>
<td>Meetings and conferences</td>
<td>Direct usage</td>
</tr>
<tr>
<td>Occupancy</td>
<td>Square footage</td>
</tr>
<tr>
<td>Depreciation</td>
<td>Square footage</td>
</tr>
<tr>
<td>Automobile</td>
<td>Square footage</td>
</tr>
</tbody>
</table>
Note 12 - Retirement Plan

The Organization sponsors a 401(k) retirement plan. Under the plan, employees can elect to defer a portion of their compensation. In addition, the Organization may make contributions to the plan on behalf of eligible employees, as well as provide employer match contributions. The Organization made no employer match contributions to the plan for the year ended December 31, 2020.